

JULY 2021Thursday 1 July*Batley & Spen by-election*

- 0800 Depart No10 for Wellington Barracks (with bikes)
- 0805 Arrive Wellington Barracks. Depart for Stansted Airport on helicopter
- 0830 Arrive Stansted Airport and depart for Newcastle on GBNI
- 0931 Arrive Newcastle Airport and depart for Nissan (with bikes)
- 0957 Arrive Nissan (Washington Road, Sunderland SR5 3NS). Met by Ashwani Gupta (Chief Operating Officer)
- 1000 Meeting with Makoto Uchida (President and CEO, Nissan), Ashwani Gupta (Chief Operating Officer, Nissan), Kwasi Kwarteng (SoS/BEIS), Lord Grimstone (Minister for Investment), Guillaume Cartier (Chairperson, Nissan) and Kevin Fitzpatrick (Senior Vice President, Nissan) + Oliver Christian
- 1030 Meet and greet with Nissan, Envision and Sunderland Council to discuss announcements with SoS/BEIS + Oliver Christian
Lei Zhang (Founder and CEO, Envision Group)
Chris Gaygill (Managing Director, Envision AESC)
Patrick Melia (Chief Executive, Sunderland City Council)
Walk to Factory
- 1049 Fix car boot to car
- 1057 See Nissan Leaf battery pack with SoS/BEIS
- 1100 Meet apprentices and staff working on hybrid engines with SoS/BEIS
- 1108 Assemble an electric motor
See inspection and testing line
- 1122 Digi clip
- 1124 Prep
- 1141 Broadcast clip
- 1150 Regional huddle
- 1206 Picture with staff
- 1210 Depart for Envision battery plant with SoS/BEIS on foot
- 1213 Arrive Envision (Washington Road, Sunderland SR5 3NS). Met by Lei Zhang (Founder and CEO, Envision Group)
Background of battery production and observe dry room
- 1230 Inspect a battery cell
- 1239 Charge a battery pack

- 1243 Meeting with MPs: Peter Gibson MP, Dehenna Davison MP, Jill Mortimer MP, Matt Vickers MP, Paul Howell MP and Richard Holden
- 1315 Farewell to host and depart for airport (with bikes)
- 1340 Arrive Newcastle Airport and depart for London on GBNI
- 1445 Arrive Stansted and depart for London on helicopter
- 1505 Arrive Wellington Barracks and depart for No10
- 1510 Return to No10
- 1523 Return to office
- 1530-1555 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams
On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempell, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 1602-1613 Prep ahead of Small Boats Dashboard + Dan Rosenfield, Martin Reynolds, Mark Sweeney, Henry Newman, Munira Mirza and Gemma Ungood-Thomas
- 1613-1619 With Dan Rosenfield and Martin Reynolds
- 1619-1710 Small Boats Dashboard + Foreign Secretary, Home Secretary, Simon Case, Tom Drew (FCDO), Dan Rosenfield, Mark Sweeney, Gemma Ungood-Thomas, Gemma Ungood-Thomas, Munira Mirza, Henry Newman, Glyn Williams (Home Office) and Dan O'Mahoney (Home Office)
On Teams: Lord Chancellor and SoS/Justice, Attorney General, Matthew Rycroft (Home Office), PPS/Home Secretary, Ed Llewellyn (HMA Paris), Rosie Bate-Williams, Chris Philp (MoJ), Joel Winton and Hannah Guerin (Home Office)
- 1710-1715 Private phone call with Carrie
- 1715-1720 With Martin Reynolds and Rosie Bate-Williams
- 1720-1728 Prep ahead of Annual Meeting with the Council for Science and Technology (CST) + Emily Beynon, Zac Lawton, James Phillips and Michael Webb
- 1730-1800 Annual Meeting with the Council for Science and Technology (CST) + Emily Beynon, Zac Lawton, James Phillips and Michael Webb
- 1800-1808 Sign the Giant Good Luck England Flag
- 1810-1830 In office doing box work and reading
- 1830-1838 Nuclear meeting + Jaimie Norman and Meg Powell-Chandler
- 1838-1910 In office doing box work and reading

1910-1940 With Martin Reynolds and Dan Rosenfield
 1941-1942 With Declan Lyons
 1945 To Flat

Friday 2 July*No10/Chequers*

0700-0730 Personal training with Harry Jameson
 0835 To office
 0845-0850 With Dan Rosenfield and Martin Reynolds
 0850-0900 COVID test
 0900-0915 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman
 On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0915-1013 COVID meeting + Chancellor of the Exchequer, SoS/DHSC, Michael Gove, Dan Rosenfield, Stuart Glassborow, Chris Perfect, Simon Case, Henry Cook, Chris Witty (CMO), Patrick Vallance (CMA), James Bowler, Simon Ridley/Kathy Hall and Rosie Bate-Williams
 On Teams: Jack Doyle, Simon Ridley/Kathy Hall, Emma Payne, Sam Jones and Steffan Jones (to present dashboard at start)
 1013-1018 Pre-brief ahead of call with Prime Minister Kallas of Estonia with Greg Gardner, David Quarrey and John Bew
 1019-1032 Phone call with Prime Minister Kallas of Estonia + Martin Reynolds, Jaimie Norman, Greg Gardner, David Quarrey, David Frost, Allegra Stratton, John Bew, Georgie Barker, Caroline Anning and Henry Newman
 1034-1038 With Declan Lyons
 1040 Depart No10 for Chequers
 1145 Arrive Chequers
 1150-1230 Prep in study for visit of Chancellor Merkel of Germany + Will Gelling, David Frost, Dan Rosenfield and Sir Stephen Lovegrove (NSA)
 1231 Greet Chancellor Merkel on steps of Chequers – on camera for press pool pictures

- 1235 Tete á tete with Chancellor Merkel in Hawtrey Room + Will Gelling, David Frost, Dan Rosenfield and Sir Stephen Lovegrove (NSA)
- 1306 Join a virtual Cabinet meeting with Chancellor Merkel, with the Cabinet on screen - official pictures at beginning
- 1315 Walk in the rose garden and beyond with Chancellor Merkel
- 1335 Prep for the Press Conference
- 1405 Press conference begins - opening remarks by both
- 1413 Questions from the press
- 1429 Press conference ends
- 1432-1525 Working lunch with Chancellor Merkel, plus German delegation + David Frost, Sir Stephen Lovegrove (NSA), Dan Rosenfield, Will Gelling and Jack Doyle
- 1537 Chancellor Merkel departs by helicopter
- 1730 Carrie and Wilfred arrive
Overnight at Chequers

Saturday 3 July*Chequers*

- 0830-0915 Walk on Estate with Wilfred and Dylan
- 1100 Meeting with Rodney Melville, interim Head of Chequers Trust
- 1130 Presentation of BEM medal to Graham Howarth, Chef at Chequers
- 1303 Rupert and Jerry Murdoch arrive for lunch
- 1320 Lord and Lady Bamford arrive for lunch
- 1330-1440 Lunch on the terrace
- 1445 Rupert and Jerry Murdoch and Lord and Lady Bamford depart
Chequers
- 1708-1800 Walk with Carrie, Wilfred and Dilyn on the Estate
- 1818 Justin Rushbrook arrives
- 1830-1955 Tennis with Justin Rushbrook
- 2000 Watch England v Ukraine in Euro2020 quarter final tie with Justin Rushbrook
- 2204 Justin Rushbrook departs
Overnight at Chequers

Sunday 4 July*Chequers*

- 0905 Walk on Estate with Wilfred and Dylan
- 1039 Depart for shopping trip to Halfords with Wilfred
- 1141 Return to Chequers
- 1247 Nimco Ali and Ben Mallet arrive for lunch

- 1313 Archie and Janna Maitland arrive for lunch
 1330 Lunch with guests
 1609 Depart Chequers for No10
 1718 Return to No10
 1721-1810 Neighbours Day BBQ with NHS staff + Scouts, Volunteers, SoS/DHSC and Levi Roots
 1816-1925 COVID – Step 4 Announcement meeting + SoS/DHSC, James Bowler, Simon Ridley, Chris Whitty (CMO), Patrick Vallance (CMA), Dan Rosenfield, Stuart Glassborow, Rose Bate-Williams, Jack Doyle, Chris Perfect, Tim Kiddell and Elise Larkin
 On Teams: Simon Case, Henry Cook, Meg Powell-Chandler, Kathy Hall, Rob Harrison, Emma Payne, Max Blain, Jack Doyle, Chris James and Declan Lyons
 1931 To Flat

Monday 5 July

- 0700-0730 Personal training with Harry Jameson
 0858 To office
 0900-0935 Office meeting + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams
 On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0937-1030 COVID meeting + Chancellor of the Exchequer, SoS/DHSC, Michael Gove, Dan Rosenfield, Stuart Glassborow, Chris Perfect, Simon Case, Henry Cook, Chris Witty (CMO), Patrick Vallance (CMA), James Bowler, Simon Ridley/Kathy Hall and Rosie Bate-Williams
 On Teams: Jack Doyle, Simon Ridley/Kathy Hall, Emma Payne, Sam Jones and Steffan Jones (to present dashboard at start)
 1034 Depart No10 for National Service of Thanksgiving on the 73rd Anniversary of the Foundation of the NHS at St Paul's Cathedral (with bikes)
 1045 Arrive St Paul's Cathedral. Met by the Dean of St Paul's Cathedral, The Very Reverend David Ison
 Greet Canons
 Escorted to seat for service
 1050 The Lord Mayor arrives
 1055 The Duke of Cambridge arrives

1100 Services commences
 1145 End of Service
 Escorted to Great West Door to meet frontline NHS staff
 1215 Return to No10
 1215-1300 Box work
 1300-1316 Prep ahead of Afghanistan update + Jaimie Norman, Sir Stephen Lovegrove (NSA), David Quarrey and Dan Rosenfield
 1316-1416 Small Group: Afghanistan update + Jaimie Norman
 1416-1445 Prep ahead of Liaison Committee (COP26) + Dan Rosenfield, Martin Reynolds, Simone Finn, Henry Newman, Declan Lyons, Anouka Dhadda, Sam Richards, Tara Soomro, Emily Beynon, Leonora Campbell and Allegra Stratton
 1505-1513 Phone call with Cabinet + Chris Whitty (CMO), Patrick Vallance (CMA), Jack Doyle, Jamie Davies, Martin Reynolds, Chris James, Stuart Glassborow, Alex Burghart, Trudy Harrison, Rosie Bate-Williams, James Bowler, Simon Case, Mark Sweeney, Rob Kramer and Rachael Morton
 1516-1700 Prep ahead of Press Conference
 1700-1749 Press Conference (No9)
 1804-1830 Meeting with Dr Frank Luntz + Declan Lyons (political)
 1900-2100 Private dinner with Chief Whip and Dan Rosenfield

Tuesday 6 July

0845-0900 (Drop in) Bank CEOs Breakfast + Dan Rosenfield
 Joe Garner, CEO, Nationwide
 Charlie Nunn, Incoming CEO, Lloyds Banking Group
 Alison Rose, CEO, Natwest Group
 Noel Guinn, CEO, HSBC
 Nathan Bostock, CEO, Santander
 Tushar Morzaria, Group Finance Director, Barclays
 0900-0915 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams
 On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0915-0930 Dashboard + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-

Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Dr Edward Wynne-Evnas, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Christopher Perfect

0936-1030 Cabinet

1045-1100 Prep ahead of private meeting + Ollie Ilott and Dan Rosenfield

1106-1200 Private meeting with Chancellor of the Exchequer, SoS/DHSC, Ollie Ilott, Stuart Glassborow and Jess Glover

1200-1230 Lunch

1249-1300 Prep ahead of XS on NI Protocol + SoS/Scotland, Henry Newman, David Frost, Greg Gardner and Martin Reynolds

1300-1355 XS on NI Protocol

1355-1400 With Dan Rosenfield, Simone Finn and Declan Lyons

1400-1405 With SoS/Scotland + Dan Rosenfield and Henry Newman

1415-1420 Prep time for meeting with Aleks Ceferin (President of UEFA)

1420-1445 Meeting with Aleks Ceferin (President of UEFA) and Theodore Theodoridis (General Secretary, UEFA) + SoS/DCMS, Dan Rosenfield and Ollie Ilott

1500-1555 Prep ahead of Liaison Committee (Brexit) + Dan Rosenfield, Martin Reynolds, Simone Finn, Henry Newman, Nicholas Howard, Declan Lyons, Greg Gardner, David Frost, Will Gelling and Leonara Campbell

1555-1600 Photo at front door with England Football Shirt

1617-1640 Private appointment with Ann Sindall, Andrew Knight and Chris Lye

1640-1646 With Declan Lyons

1700-1805 Small Group – PMQs Prep meeting + Joshua Kossoff, Declan Lyons and Marcus Natale

1805-1843 MP Engagement meetings/drinks

1845 Depart No10 to visit mother with Carrie and Wilfred

2005 Return to No10. To Flat

Wednesday 7 July

*16th anniversary of 7/7
Semi Final: England v Denmark*

0700-0730 Personal training with Harry Jameson

0903-0925 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew,

- Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman
- On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0930-0945 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook/Henry Newman, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
- 0945-0954 With SoS/DHSC
- 0954-1015 PMQS prep with Declan Lyons and Nicholas Howard
- 1015-1115 PMQs prep meeting
- 1115-1140 Prep time for PMQs
- Covid test
- 1130 *Nicholas Howard, Trudy Harrison MP, Alex Burghart MP and Joshua Kossoff arrive at HoC*
- 1140 Depart No10 for HoC + Declan Lyons
- 1144 Arrive at HoC + Declan Lyons
- 1144 PMQs prep + Declan Lyons, Nicholas Howard, Trudy Harrison MP, Alex Burghart MP and Josh Kossoff
- 1158 To Chamber + Nicholas Howard, Alex Burghart MP and Josh Kossoff
- 1200-1243 PMQs (Chamber, HoC)
- 1243-1245 Return to HoC office + Declan Lyons, Nicholas Howard, Trudy Harrison MP, Alex Burghart MP and Josh Kossoff
- 1245-1246 Photo with Natalie Elphicke MP
- 1247 To Tea Rooms + Alex Burghart MP and Trudy Harrison MP
- 1302 Return to HoC with Alex Burghart MP and Trudy Harrison MP
- 1302 In office with Declan Lyons, Alex Burghart MP and Trudy Harrison MP
- 1307-1320 Constituency meeting – videos and signings
- 1345-1518 Prep ahead of Liaison Committee + Leonora Campbell, Nicholas Howard, Dan Rosenfield, Martin Reynolds, Declan Lyons, Simone Finn, Henry Newman, Henry Cook, Ollie Ilott, Christopher Perfect, Simon Ridley and Rosie Bate-Williams

1530-1721 Liaison Committee (Wilson Room, Portcullis House)
 1734 Depart HoC for No10
 1740 Return to No10
 1740-1754 In office alone
 1754-1759 Prep ahead of meeting with Prime Minister Krivokapic of Montenegro + Greg Gardner, HMA and Jo Power
 1800-1819 Meeting with Prime Minister Krivokapic of Montenegro + Greg Gardner, Karen Maddocks (HMA) and Georgie Barker
 Montenegrin delegation:
 Jakov Milatovic, Minister of Economic Development
 Milena Tomasevic, Interpreter
 1822-1836 In office alone
 1847 Depart No10 for Wembley with Carrie
 2000 Semi Final: England v Denmark (Wembley Stadium)
 2330 Return to No10 with Carrie

Thursday 8 July

Statement on Afghanistan

0645 Depart No10 for tennis with Ben Elliot (Winfield House)
 0820 Return to No10
 0843-0905 Private appointment with Dr Gerald Carr-White (Flat)
 0906 To office
 0909-0940 In office doing box work
 0940 Depart No10 for visit to Bulb HQ (with bikes)
 0953 Arrive at Bulb Energy HQ (155 Bishopsgate, Spitalfields EC2M 3TQ). Lift to Bulb's office
 0954 Met by Hayden Wood (Co-Founder and CEO, Bulb)
 Meeting on the future of the UK green energy sector + Chris Perfect
 Hayden Wood (Co-Founder and CEO, Bulb)
 Emma Young (VP, Head of Global Communications)
 1010 Tour of new office and meet staff
 Overview of Bulb's products and renewable energy providers, led by Geraldine de Boisee (VP Innovation)
 Move to canteen area
 1020 Cup of coffee with Kickstarters and graduates to hear about their placements + Chris Perfect
 Emily Nathan, Talent Specialist
 Gigi Chan, Trainee Energy Specialist
 Mal Kurshumlija, Trainee Energy Specialist
 Dhruv Patel, Trainee Energy Specialist

Stephanie Livingstone, Energy Specialist

1035 Digi clip: Q&A with Kickstarters

1040 Media prep

1100 Broadcast clip

1105 Staff picture for official opening

1107 Farewell to host and depart for No10 (with bikes)

1126 Return to No10

1127-1213 Prep ahead of Statement + Jaimie Norman, Nicholas Howard, David Blair and Declan Lyons

1213 Depart No10 for HoC

1217 Arrive at HoC + Jaimie Norman, Nicholas Howard and Declan Lyons

1217 In office with Jaimie Norman, Nicholas Howard, Declan Lyons, Trudy Harrison MP and Alex Burghart MP

1230 To Chamber

1238-1349 Statement and Questions on Afghanistan (Chamber, HoC)

1350 Jaimie Norman departs HoC

1351 Return to HoC office

In office with Declan Lyons, Alex Burghart MP, Trudy Harrison MP and Nicholas Howard

1355 Depart for No10

1400 Return to No10

1405-1455 CCHQ Chesham & Amersham analysis + Dan Rosenfield, Simone Finn, Dougie Smith, Munira Mirza, Declan Lyons, Jack Doyle, Meg Powell-Chandler, Henry Newman, Amanda Milling, Ben Elliot, Daren Mott, James Ward, Isaac Levido and Ross Kempself

1503-1530 Weekly update + Simon Case, Martin Reynolds, Dan Rosenfield, Stuart Glassborow, Simone Finn, Jack Doyle, Rosie Bate-Williams, Meg Powell-Chandler, Henry Cook, Henry Newman, Declan Lyons and Munira Mirza

1530-1620 COVID update + Simon Case, Chris Whitty (CMO), Patrick Vallance (CMA), James Bowler, Simon Ridley, Dan Rosenfield, Stuart Glassborow, Jack Doyle, Rosie Bate-Williams, Ollie Illott and Chris Perfect

On Teams: Henry Cook/Henry Newman, Meg Powell-Chandler, Kathy Hall, Rob Harrison, Emma Payne, Max Blain, Declan Lyons, Sam Jones, Steffan Jones and Nikki da Costa

1620-1718 Prep ahead of Levelling Up speech + Tom Walker, Neil O'Brien MP, Jonno Evans, Tim Kiddell, Emily Beynon, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Munira Mirza, Declan Lyons and Rosie Bate-Williams

- 1723-1726 With Gemma Ungood-Thomas re National Cyber Force
 1726-1727 With Declan Lyons
 1750 Depart No10 for video calls with senior party donors (Sir Will Adderley and Mohammed Mansour) at CCHQ + Declan Lyons
 1832 Return to No10
 1832-1834 With Will Gelling, Jaimie Noman and Martin Reynolds
 1835-1846 Trilateral with the Chancellor of the Exchequer and Foreign Secretary + Martin Reynolds, Will Gelling, Jaimie Norman and Dan Rosenfield
 1846-1850 With Martin Reynolds
 1850-1900 In office
 1900 To Flat
 1910 Depart No10 for private dinner with Lynton Crosby (27 Aspinall's Restaurant)
 2145 Return to No10

Friday 9 July

- 0900-0925 Office meeting + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman, Nikki da Costa/Jamie Davies/Simon Ridley
 On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempsey, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0930-1000 Private political meeting with Isaac Levido and Michael Brooks + Declan Lyons and Dan Rosenfield
 1030-1038 Prep ahead of Stocktake: Jobs and Skills IV + Dan Rosenfield, Gus Jaspert, Stuart Glassborow and Richard Higson
 1040-1124 Stocktake: Jobs and Skills IV + SoS/DWP, SoS/DfE, SoS/BEIS, Stuart Glassborow, Dan Rosenfield, Peter Schofield, Ollie Ilott, Gus Jaspert, Mark Sweeney, Munira Mirza and Sian Eastment (Teams driver)
 On Teams: Chief Secretary to the Treasury, Perm Sec/DfE, Perm Sec/BEIS, Perm Sec/DWP, Robert Arnott, Simone Finn, Alison Wolf, Tom McCarthy Evenson, Phoebe Brown, Andrew Kempster, Joe Owen, Rebecca Staddon, Patrick Curry, Laura Dewey, Catherine Little, Ellen Laidlaw and Emily Lawson
 1135-1202 Phone call with Prime Minister Bennett of Israel + Martin Reynolds, Caroline Anning, Georgie Barker, Kiki Panayi, Sian

- Eastment, Greg Gardner, Henry Newman, Simon Finn, Will Gelling, Max Blaine and Tara Soomro
- 1202-1204 Pre-brief for COVID meeting + Stuart Glassborow
- 1204-1308 COVID meeting + Chancellor of the Exchequer, SoS/DHSC, Michael Gove, Dan Rosenfield, Stuart Glassborow, Chris Perfect, Simon Case, Henry Cook, Chris Whitty (CMO), Patrick Vallance (CMA), James Bowler, Simon Ridley/Kathy Hall, Rosie Bate Williams and Sian Eastment (Teams driver)
On Teams: Jack Doyle, Simon Ridley/Kathy Hall, Emma Payne, Sam Jones, Steffan Jones, Tim Kiddell, Matt Cornford and Rob Harrison
- 1308-1321 Prep ahead of Exams meeting + Ollie Ilott and Declan Lyons
- 1321-1353 Exams meeting + Simon Case, SoS/DfE, Dan Rosenfield, Susan Acland-Hood (DfE)/Julia Kinniburgh (DfE), Stuart Glassborow, Ollie Ilott, Meg Powell-Chandler, Rory Gribbell, Mark Sweeney and Jack Doyle/Rosie Bate-Williams
On Teams: PS/DfE, Jack Doyle/Rosie Bate-Williams, Susan Acland-Hood/Julia Kinniburgh, Emily Davies, Jenny Oldroyd, Minister Nick Gibb and Iain Mansfield
- 1415-1430 Prep time + Dan Rosenfield
- 1430-1500 Private meeting with John Crocker (Shell) and Hilde Wesselink (Shell) + Dan Rosenfield
- 1510-1530 Hosting Max Woosey 'Boy in the Tent' in the garden to recognise his work raising money for North Devon Hospice
Helen Costello, Director of Media and Stakeholder Communications, Action for Children
Clare Thorp, Head of Media, Action for Children
Emma Marshall, Senior Media Manager, Action for Children
- 1535-1545 Prep ahead of phone call with Jeffrey Donaldson (new leader of the DUP) + SoS/NI, David Frost, John Bew and Alice Rodgers
- 1545-1557 Phone call with Jeffrey Donaldson (new leader of the DUP) + SoS/NI, David Frost, John Bew, Alice Rodgers, Henry Newman, Simone Finn, Will Gelling, Euan Steedman, Martin Reynolds, Sian Eastment, Kiki Panayi, Steph Lis and Greg Gardner
Depart No10 for Chequers
- 1720 Arrive Chequers + Carrie, Wilfred and Dilyn
- 2045-2134 Walk with Dilyn
Work on Box/speech

Saturday 10 July*Chequers*

- 0914 Depart for a run with Wilfred and Dilyn [interacted with charity fun run taking place]
 0949 Return to Chequers
 Work on Box/speech
 Lunch
 Work on speech
 1805-1853 Walk around grounds with Carrie, Wilfred and Dilyn
 Dinner
 c2115-2130 Out with Dilyn

Sunday 11 July*Chequers**UEFA Euro Final: Italy v England*

- 0723-0807 Run with Wilfred and Dilyn
 0847 Mark Spencer MP (Chief Whip) arrives at Chequers
 0858 Dan Rosenfield arrives at Chequers
 0900 Breakfast with Dan Rosenfield and Mark Spencer MP (Chief Whip)
 Followed by meeting with Dan Rosenfield and Chief Whip
 1115 Dan Rosenfield and Mark Spencer MP (Chief Whip) depart Chequers
 1301 Harry Jameson (personal trainer) and family arrive
 Lunch with Harry and Amy Jameson + Mila and Otis (children)
 [Carrie's guests cancelled at last minute]
 1513 Harry Jameson and family depart Chequers
 1515 COVID-19 test + Carrie
 1530 Kelly Dodge (hairdresser) and 2 daughters arrive for Carrie
 1615 Kelly Dodge and family depart
 1638 Depart for Chequers for No10 with Carrie, Wilfred and Dilyn (with bikes)
 1742 Return to No10
 To Flat
 1834 Depart No10 with Carrie (with bikes)
 1900 Arrive Wembley Stadium, East Gate, London HA9 0WS Met by Martin Kallen, UEFA CEO
 Move to lift
 Take the Royal lift to the second floor, met by Aleksander Ceferin, UEFA President
 1915 Brush-by with Prime Minister Orban of Hungary + Ollie Illott

Brush-by with Gianni Infantino, FIFA President + SoS/DCMS and Ollie Ilott
-1940 Brush-by with President Mattarella of Italy + Ollie Ilott
1925 Move through to the Honorary Lounge for hospitality
1935 Royal Family arrive
1943 Take seats
1945 Pre-match ceremony
2000 Kick off
2045 Half time, hospitality in the Honorary Lounge
Extra Time
Penalties
c2335 Depart Wembley Stadium for No10 (with bikes)
c0000 Return to No10

Monday 12 July

0859 To Flat
0859-0925 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman, Nikki da Costa/Jamie Davies/Simon Ridley
On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
0928-1003 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
1006-1008 Prep for video messages
1008-1025 Video message recording session: COP26 video 'In your hands'/UK Police Memorial/Olympics Team GB/Olympic 'Good Luck'
1030-1100 Private meeting with Dan Rosenfield, Stuart Glassborow, Ollie Ilott, Jess Glover, Huw Leslie and Jack Doyle

- 15 -

1100-1242 Private meeting with Chancellor of the Exchequer, SoS/DHSC, Dan Rosenfield, Stuart Glassborow and Jess Glover
 1242-1251 Lunch
 1251-1300 Prep ahead of Crime and Levelling Up – CJTF + Gemma Ungood-Thomas, Ollie Ilott, Munira Mirza and Dan Rosenfield
 1300-1400 Crime and Levelling Up – Crime and Justice Taskforce (Teams) + SoS/DHSC, Lord Chancellor and SoS/MoJ, Minister for Crime and Policing, Simon Case, Dan Rosenfield, Munira Mirza, Gemma Ungood-Thomas, Alan Webster and Samantha Hands
 1400-1420 Prep ahead of ODA speech + Tara Soomro and Henry Newman
 1500-1518 Phone call with Cabinet + Jack Doyle, Jamie Davies, Munira Mirza, Declan Lyons, Martin Reynolds, Chris James, Stuart Glassborow, Dan Rosenfield, Sarah Helferty, Alex Burghart MP, Trudy Harrison MP, Rosie Bate-Williams, James Bowler, Simon Ridley, Simon Case, Mark Sweeney and Emily Carder
 1530-1700 Prep ahead of Press Conference + Tim Kiddell, Dan Rosenfield, Simon Case, Will Musker, Chris Whitty (CMO) and Simon Ridley
 1700-1742 Press Conference (No9)
 1747 Return to Private Office
 1750-1755 With Martin Reynolds and Dan Rosenfield
 1755-1845 Doing box work
 1845 In Private Office with Martin Reynolds, Simon Case and Gemma Ungood-Thomas
 1855 Depart for dinner with Milo Johnson (son) (Chutney Mary, 73 St James's Street, London SW1A 1PH)
 2130 Return to No10

Tuesday 13 July

0840 To office
 0842 With Martin Reynolds, Tara Soomro and Declan Lyons
 0850 With Dan Rosenfield, Jack Doyle, Martin Reynolds and Declan Lyons
 1000-1033 Cabinet
 1033-1038 In office with Jack Doyle and Dan Rosenfield
 1038 With Neil O'Brien MP
 1039-1225 Levelling Up Speech prep + Neil O'Brien MP
 1228 Depart No10 for HoC
 1232 Arrive at HoC with Nicholas Howard, Tara Soomro and Declan Lyons
 1234-1238 With Chancellor of the Exchequer + Declan Lyons, Nicholas Howard, Tara Soomro, Trudy Harrison MP and Alex Burghart MP

- 1238-1246 With Declan Lyons, Nicholas Howard, Tara Soomro, Trudy Harrison MP and Alex Burghart MP
- 1246-1324 ODA Debate (Chamber, HoC)
- 1324-1400 Meeting with Declan Lyons, Trudy Harrison MP and Alex Burghart MP
- 1400-1530 ODA phone calls + Declan Lyons, Trudy Harrison MP and Alex Burghart MP
- 1530-1541 Phone call with Gareth Southgate (England manager) + Dan Rosenfield, Martin Reynolds, Ollie Ilott, Max Blain, Rosie Bate-Williams and Jack Doyle
- 1544-1554 In chamber – ODA vote
- 1603 Depart HoC for No10
- 1609 Return to No10
- 1612 To office
- 1618-1621 With Rosie Bate-Williams, Jack Doyle and Dan Rosenfield
- 1621-1728 Levelling Up Speech prep + Neil O'Brien MP
- 1728-1730 Prep ahead of Social Media Roundtable + Ollie Ilott
- 1730-1800 Social Media Roundtable + Ollie Ilott and Dan Rosenfield
Tom Gault (Public Policy Manager, EMEA, Facebook and Instagram)
Elizabeth Anne Kanter (Director Government Relations, TikTok)
Rebecca Foreman (Wirth) (UK Corporate Affairs Director, Microsoft)
Henry Turnbull (UK Policy Lead, Snapchat)
Glenn Millard (Head, Amazon Kids UK)
Nathan Sawatzky (Head of Trust & Safety, Supercell Games)
Katy Minshall (Head of UK Public Policy, Twitter)
- 1800-1817 Meet anti-bullying young ambassadors + Alex Holmes (Deputy CEO, The Diana Award)
- 1823-1850 Private meeting with Nikki da Costa and Dan Rosenfield
- 1853-1926 Drop in to Declan's meeting with John Gore (John Gore Organisation) + Declan Lyons and Dan Rosenfield
- 1926-1931 With Will Gelling, Jaimie Norman and Dan Rosenfield discussing Iran
- 1932 To Flat
- 2016 Depart No10 for food
- 2117 Return to No10

Wednesday 14 July

0700-0730 Personal training with Harry Jameson

- 0900-0915 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman, Nikki da Costa/Jamie Davies/Simon Ridley
On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempsey, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0915-0937 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
- 0940-1030 PMQs prep with Declan Lyons
- 1030-1115 PMQs prep meeting + Frank Lutz (American political and communications consultant, pollster, and pundit)
- 1115-1135 Prep time for PMQs
- 1135-1140 COVID test
- 1142 Depart No10 for HoC
- 1147 Arrive at HoC
- 1147-1158 PMQs prep + Nicholas Howard, Joshua Kossoff, Declan Lyons, Alex Burghart, Trudy Harrison and Alexander Unwin
- 1158 Enter Chamber with Nicholas Howard, Joshua Kossoff, Trudy Harrison and Alexander Unwin
- 1200 PMQs
- 1240 Return to HoC office
- 1241-1243 Photograph with Jo Gideon MP
- 1243-1244 Photograph with Holly Mumby-Croft MP and Derek Thomas MP
- 1244-1245 Photograph with Maria Caulfield MP
- 1246-1247 Photograph with Nicola Aitken MP
- 1249-1251 With Alan Mack MP
- 1300-1314 Meeting with Justin Tomlinson MP + Declan Lyons and Alex Burghart
- 1315-1328 Meeting with Shailesh Vara MP + Declan Lyons and Alex Burghart

1330-1315 Meeting with David Evennett MP + Declan Lyons and Alex Burghart
 1315-1345 Meeting with Ed Timpson MP + Declan Lyons and Alex Burghart
 1345-1415 Meeting with Chief Whip MP + Declan Lyons and Alex Burghart
 1416-1430 Signings with constituency staff
 1434 Depart HoC for No10
 1441 Return to No10
 1448-1657 Prep ahead of Levelling Up Speech + Neil O'Brien MP and Jonno Evans
 1540-1600 Jack Doyle joins speech prep
 1658-1700 Prep ahead of bilateral with Chancellor of the Exchequer + Ollie Ilott, Stuart Glassborow, Jess Glover, Hugh Leslie and Dan Rosenfield
 1700-1800 Bilateral with Chancellor of the Exchequer + Ollie Ilott, Stuart Glassborow, Jess Glover, Hugh Leslie and Dan Rosenfield
 1809-1830 Speech prep + Emily Beynon, Jonno Evans and Munira Mirza
 1830-1849 Phone call with Her Majesty The Queen
 1850-1853 Phone call with Brandon Lewis (SoS/NIO) on mobile
 1859-1957 Speech prep + Tim Kiddell, Neil O'Brien, Jonno Evans, Andrew Gilligan and Emily Beynon
 2000 Depart for dinner with Stanley Johnson and Jenny Johnson (169 Chevening Road, NW6 6DT)
 2218 Return to No10

Thursday 15 July

Levelling Up Speech, Coventry

0734 Depart No10 for Euston station (with bikes)
 0759 Depart Euston for Coventry on train
 0901 Arrive Coventry Station and depart for visit by car
 0914 Arrive UK Battery Industrialisation Centre (UKBIC) (Rowley Road, Baginton, Coventry CV8 3AL). Met by Jeff Pratt, Managing Director
 0918 Meeting at UKBIC + Emily Beynon
 Jeff Pratt, Managing Director, UKBIC
 Tony Harper, Director, Faraday Battery Challenge
 Ian Constance, CEO, Advanced Propulsion Centre
 0942 Walk to processing hall
 0947 Meet staff at Module Assembly
 0952 See electric vehicles and battery pack
 0957 See products from supply chain
 0959 Meet staff on job assignments

- 1002 Tour of battery development
- 1015 Talk to college and university representatives
- 1024 Photo with plaque
- 1026 Prep
- 1104 Walk to speech
- 1105 Speech and Q&A
- 1203 Political meeting to discuss commitment to levelling up the country
+ SoS/MHCLG, Amanda Milling MP, Marcus Jones MP, Mark
Pawsey MP, Craig Tracey MP, Jeremy Wright MP and Nadhim
Zahawi MP
Andy Street, Mayor of the West Midlands
Councillor Marc Bayliss, Worcester
Councillor Andrew Day, Warwick
Councillor Patrick Harley, Dudley
Councillor Olivia Lyons, Cannock Chase
Councillor Gary Ridley, Coventry
Councillor Izzi Seccombe, Warwickshire
Councillor Kris Wilson, Nuneaton and Bedworth
- 1220 Political digi clip
- 1225 Meet invited guests
- 1235 Photo with MPs
Photo with UKBIC staff
- 1239 Depart for Coventry Train Station by car
- 1311 Depart Coventry for London Euston by train
- 1415 Arrive London Euston and depart for No10 by car
- 1429 Return to No10
- 1430-1435 With Stuart Glassborow and Martin Reynolds
- 1435 COVID test
To office
- 1500-1532 Prep + Martin Reynolds, Stuart Glassborow, Ollie Ilott, Munira
Mirza, Jack Doyle and Dan Rosenfield (on Zoom)
- 1532-1535 Prep ahead of meeting with Mark Carney + Tara Soomro and
Jonathan Black
- 1530-1600 Meeting with Mark Carney (COP 26 Finance Adviser and UN
Special Envoy) and Jen Nemeth (CoS/Mark Carney) + Tara
Soomro and Jonathan Black
- 1600-1740 Private meeting with Chancellor of the Exchequer, SoS/DHSC,
Stuart Glassborow, Jess Glover and Dan Rosenfield (on Teams)
- 1740-1750 Prep ahead of Reception for Nursery Workers Ollie Ilott and Jo
Power
- 1810-1835 Nursery Workers Reception + Ollie Ilott and Jo Power

1835-1852 With Jack Doyle and Rosie Bate-Williams
 1855-1915 With Simon Case and Martin Reynolds
 1920 To Flat

Friday 16 July

0815 To office
 0900-0915 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Allegra Stratton/Rose Bate-Williams, Meg Powell-Chandler/Henry Cook/Henry Newman, Nikki da Costa/Jamie Davies/Simon Ridley
 On Teams: Shelley Williams-Walker, Nikki da Costa, Ross Kempell, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0915-1000 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC (dialling in), Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
 1005 Box time
 1020-1030 COVID test
 1035-1102 Private meeting with Mark Britnell (NHS CEO candidate) + Simone Finn and Samantha Jones
 1102-1135 Private meeting with Tom Riordan (NHS CEO candidate) + Simone Finn and Samantha Jones
 1135-1150 Private meeting with Amanda Pritchard (NHS CEO candidate) + Simone Finn and Samantha Jones
 1155-1200 Photo with the Rugby Cup
 1205-1330 Private meeting with Chancellor of the Exchequer and SoS/DHSC + Dan Rosenfield, Simone Finn, Stuart Glassborow, Ollie Illott, Jess Glover and Huw Leslie
 1330 In office
 1330-1400 Travel meeting (Teams) + Simon Case, Chris Whitty (CMO), Patrick Vallance (CMA), Jenny Harries, David Frost, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Simon Ridley, Will Musker, Ollie Illott, Henry Cook, Henry

Newman, Jack Doyle, Max Blain, Rosie Bate-Williams and Ed Llewellyn
 1400 Lunch
 1439 Depart No10 for Chequers
 1530-1545 Phone call with Taoiseach of Ireland + Will Gelling, John Bew, Simon Case, Martin Reynolds, Henry Newman, David Frost, Stephanie Lis, Georgie Barker, Alice Rodgers, Tara Soomro and Greg Gardner
 1623 Arrive at Chequers

Saturday 17 July*Self-isolating at Chequers*

0755-0845 Walk with Carrie and Wilfred
 1726-1804 Phone call with Dan Rosenfield, Martin Reynolds and Jack Doyle
 1907-1949 Bike ride with Carrie

Sunday 18 July*Self-isolating at Chequers*

0805-0855 Bike ride with Carrie and Wilfred
 0935-0947 Phone call with Dan Rosenfield and Jack Doyle
 1230-1330 Office meeting (Teams) + Simon Case, Dan Rosenfield, Stuart Glassborow, Martin Reynolds, Declan Lyons, Simone Finn, Jack Doyle, Rosie Bate-Williams, Meg Powell-Chandler, Henry Cook, Henry Newman, Munira Mirza, Elise Larkin, Will Gelling, John Bew and Max Blain
 1400-1500 Covid meeting (Teams) + SoS/DHSC, Chris Whitty (CMO), Patrick Vallance (CMA), Simon Case, Simon Ridley, Kathy Hall, Rob Harrison, Steffan Jones, Emma Payne, Dan Rosenfield, Emily Lawson, Henry Cooke, Martin Reynolds, Stuart Glassborow, Jack Doyle, Rosie Bate-Williams, Will Musker, Declan Lyons, Jenny Harries, Samuel Coates, Oliver Munn, Sam Jones, Henry Newman and Emma Dean
 1924-2000 Walk with Carrie and Wilfred

Monday 19 July*Self-isolating at Chequers*

0810-0845 Run
 0900-0935 Office meeting + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson

- On Teams: Rosie Bate-Williams/Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0947-1010 Prep ahead of NERT policy – Fisheries Strategy + Dan Rosenfield, Mark Sweeney, John Bew, Stuart Glassborow, Eliza Ackland, Mark Kent and Amy Holmes
- 1017-1102 NERT Policy – Fisheries Strategy + Eliza Ackland, Dan Rosenfield, Stuart Glassborow, Catherine Gresty, Simonej Finn and Simon Case
- 1104-1111 NERT Policy – NI Protocol Eliza Ackland, Dan Rosenfield, Stuart Glassborow, Catherine Gresty, Simone Finn and Simon Case
- 1114-1149 Meeting with Kit Malthouse MP (Teams) + Martin Reynolds, Stuart Glassborow, Dan Rosenfield, Simone Finn, Gemma Ungood-Thomas, Munira Mirza, Rory Geoghegan and Henry Newman
- 1155 Will Musker arrives at Chequers
- 1205 Lunch in study
- 1230-1311 Dashboard Meeting (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty (CMO), Patrick Vallance (CMA), Simon Stevens, Jenny Harries, Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Dr Anna Seale (DHSC), James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
- 1349 Prep ahead of small boats meeting (Teams) + Gemma Ungood-Thomas, Munira Mirza, Henry Newman, Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Simon Case and Mark Sweeney
- 1401 Small Boats Dashboard Meeting (Teams) + Foreign Secretary, Home Secretary, Simon Case, Minister Cleverley, Tom Drew, Dan Rosenfield, Mark Sweeney, Gemma Ungood-Thomas, Munira Mirza, Henry Newman, Stephen Rodhouse (NCA) and Dan O'Mahoney
- Prep ahead of Net Zero III stocktake (Teams)
- 1415-1447 Net Zero III Stocktake (Teams) + Alok Sharma (COP President), Chief Secretary to the Treasury, SoS/Defra, SoS/DfT, SoS/BEIS, SoS/MHCLG, PS/BEIS, Simon Case, Gus Jaspert, Dan Rosenfield, Anouka Dhadha, Emily Beynon and Teams Driver

- On Teams: PS/DfT, PS/MHCLG, PS/Defra, Phil Duffy (HMT), Michael Barber, Simon Finn, Henry Cook, Munira Mirza, Jonathan Black, Katie Ostheimer, Andrew Gilligan, Greg Gardner, Sam Richards, Robert Arnott, Alex Wright, James MacAulay, Hoa Doan (DU notetaker) and Catherine Gresty (DU notetaker)
- 1532 Prep for Press Conference
Change for
- 1704-1750 Live Press Statement on Step 4 of Roadmap and Q&A (Hawtry Room)
- 1803 Phone call with the Chancellor of the Exchequer
Shelley Williams-Walker and Margaux Loyer depart Chequers
- 1823-1837 Bilateral with the Chancellor of the Exchequer (Teams) + Dan Rosenfield, Stuart Glassborow, Simone Finn Simon Case, Elizabeth Perelman (HMT) and Liam Booth-Smith (HMT)
- 1840 End of Day catch up meeting (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case
- c1900 Will Musker departs Chequers
- 1930 Dinner with Carrie on Terrace
Overnight at Chequers

Tuesday 20 July*Self-isolating at Chequers*

- 0743-0821 Run on Chequers Estate with Dilyn (encountered 2 walkers on public footpath)
Breakfast
- 0850 Will Gelling arrives at Chequers
- 0904 Office Meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson
On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0920-1032 Dashboard Meeting (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie

- Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Dr Anna Seale, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins and Kate Joseph (HMT)
- 0934-1037 Cabinet (Teams) + Simon Case, Mark Sweeney, Dan Rosenfield, Simone Finn, Max Blain, Jack Doyle, Jamie Davies, Munira Mirza, Declan Lyons, Martin Reynolds, Helen Kelly, Stuart Glassborow, Sarah Helferty, Alex Burghart MP, Trudy Harrison MP, Rosie Bate-Williams and Henry Newman
- Mobile calls in Study
- 1108 Prep for Vaccine Deployment (Teams) + Dan Rosenfield, Will Musker, Stuart Glassborow, Martin Reynolds, Simone Finn, Simon Case, Emily Lawson and Simon Ridley
- 1115 Vaccine Deployment Meeting (Teams) + SoS/DHSC, Minister for Vaccine Deployment, Simon Stevens, Madelaine McTernan, Dan Rosenfield, Simon Case, Henry Cook Simon Ridley/James Bowler, Jack Doyle, Will Musker, Samantha Jones, Richard Sykes, Chancellor of the Exchequer, Michael Gove, Chris Whitty, Patrick Vallance, Chris Wormald, Munira Mirza, Simone Finn, Phil Duffy, Emily Lawson, Max Blain, Rosie Bate-Williams, Simon Rilley/James Bowler, Jonathan Van Tam, Nikita Kanani and Keith Willett
- Phone call with Jeremy Hunt MP
- 1240 Lunch with Carrie on terrace
- Break
- 1400 BBC Vision Prep with Ollie Ilott and Mark Sweeney (Teams)
- 1405-1415 BBC Vision chat with Oliver Dowden (SoS/DCMS) on licence fees (Teams) + Ollie Ilott and Mark Sweeney
- 1415-1445 BBC Vision meeting (Teams) with Richard Sharp (Chair, BBC), Tim Davie (Director General, BBC), Clare Sumner (BBC) + SoS/DCMS, John Whittingdale MP and Ollie Ilott
- 1450-1500 Prep for Taoiseach of Ireland (Teams)
- 1505-1530 Phone call with the Taoiseach of Ireland + Will Gelling, Simon Case, David Frost, Charlotte Earland, Georgie Barker, Dan Rosenfield, Martin Reynolds, Sian Eastment, Kiki Panayi, John Bew, Paul Johnston (HMA) and Steph Lis
- Irish participants: Martin Fraser, John Callinan, Pat McPartland, Aingeal O'Donohue and Aiden O'Neill (Ambassador in London)

- 1530-1610 Phone call with President Sisi of Egypt + Dan Rosenfield, Will Gelling, Jaimie Norman, Sian Eastment, Kiki Panayi, Stephen Lovegrove (NSA), John Bew, Georgie Barker and Caroline Anning
- 1610-1700 Small Group – PMQs prep meeting (Teams) + Declan Lyons, Nicholas Howard, Joshua Kossoff and Marcus Natale/Leonora Campbell
- 1700-1730 MP engagement meetings (Teams) + Declan Lyons
- 1730-1800 End of day catch up meeting (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case
- Overnight at Chequers

Wednesday 21 July

Self-isolating at Chequers

- 0710-0735 Run on Estate
- 0900 Ollie Ilott and Nicholas Howard arrive at Chequers
- 0900-0930 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson
- On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0930-0945 Dashboard meeting + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Dr Anna Seale, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins and Kate Joseph (HMT)
- 0945-1030 PMQs prep with Declan (Teams)
- 1115-1145 Prep time for PMQs + Nicholas Howard
- 1200-1243 PMQs
- 1300-1330 Lunch
- 1330-1400 MP engagement meeting (Teams) + Declan Lyons

- 1400-1430 Association of conservative peers (Teams) + Declan Lyons
 1430-1500 1922 Prep (Teams) + Graham Brady MP and Dan Rosenfield
 1500-1530 Vaccines meeting (Teams) + Simon Case, Chris Whitty, Patrick Vallance, Dan Rosenfield, Will Musker, Henry Cook and Simon Ridley
 1530-1630 Upstairs – no meetings
 1632-1703 End of day catch up meeting (Teams) + Elise Larkin, Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Meg Powell-Chandler, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case
 1703-1730 Prep for 1922 (Teams) + Declan Lyons and Dan Rosenfield
 1735-1820 1922 Committee (Zoom) + Declan Lyons Dan Rosenfield
 1830 Phone call with Her Majesty The Queen
 Overnight at Chequers

Thursday 22 July*Self-isolating at Chequers*

- 0815-0843 Run
 0906-0920 Office Meeting + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson
 On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
 0922-0940 Prep for phone call with President Ursula von der Leyen + Simone Finn, Martin Reynolds, Dan Rosenfield, Stuart Glassborow and Sian Eastment
 0940-0955 Phone call with President Ursula von der Leyen + Dan Rosenfield, Stuart Glassborow, Martin Reynolds, Jack Doyle, Sian Eastment, Tara Soomro, Henry Newman, Charlotte Earland, David Frost, John Bewing and Will Gelling
 1013 Team GB good luck video call (Zoom)
 1045-1100 Prep ahead of COP meeting (Teams) + Tara Soomro, Anouka Dhadda and Allegra Stratton
 1100-1156 COP Objectives and Progress (Teams) + Dan Rosenfield, Tara Soomro, Anouka Dhadda, Allegra Stratton, Steph Lis, Charlotte Earland, Jonathan Black and Conrad Bird

- COP Unit; Alok Sharma MP, Peter Hill, Archie Young, Charlie Ogilvie, Ros Eales and Caroline Holtum
- 1219-1227 Prep ahead of phone call with Chancellor Merkel
- 1230-1256 Phone call with Chancellor Merkel of Germany + Dan Rosenfield, Simone Finn, Martin Reynolds, Simon Case, Will Gelling, Tara Soomro, Sian Eastment, Greg Gardner, David Quarrey, Kiki Panayi, Josh Molloy, John Bew, Steph Lis, Georgie Barker, Henry Newman and Stephen Lovegrove (NSA)
- 1300-1400 Lunch
- 1400-1430 Meeting with Andrew Griffith MP (Teams) + Dan Rosenfield, Stuart Glassborow, Simone Finn, Tara Soomro, Martin Reynolds and Jonathan Black
- 1445-1500 Pre read ahead of Homeownership Meeting + Emily Beynon
- 1500-1555 Homeownership meeting (Teams) + Emily Beynon, Dan Rosenfield, Simone Finn, Munira Mirza, Meg Powell-Chandler, Hannah Semple, Jack Airey, Stuart Glassborow and Jack Doyle
- 1600-1700 Workforce/Supply Chains meeting (Teams) + Michael Gove, Simon Case, Chris Whitty, Patrick Vallance, Simon Ridley, Kathy Hall, Oliver Munn, Beth Sizeland, David Kennedy (Defra), Dan Rosenfield, Henry Cook, Jack Doyle, Rosie Bate-Williams, Stuart Glassborow, Will Musker, Danielle Dove and Jenny Harries
- 1700-1715 Political call with Simon Reuban (Teams) + Declan Lyons, Dan Rosenfield, Shelley Williams-Walker, Catherine Rostron, Melissa Bailey and Ben Elliot
- 1715-1743 Political call with Christopher Wood (Teams) Declan Lyons, Dan Rosenfield, Shelley Williams-Walker, Catherine Rostron, Melissa Bailey and Ben Elliot
- 1745-1819 End of Day Catch up (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Harry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case

Friday 23 July

Self-isolating at Chequers

- 0806-0835 Run
- 0901-0925 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Munira Mirza, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson

- On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Trudy Harrison MP and Alex Burghart MP
- 0930-1055 Levelling Up: Expert Session (Teams) + Emily Beynon, Martin Reynolds, Simone Finn, Lydia Edmonds, Jonno Evans, Dan Rosenfield, Robert Tinker (CO), Tom Walker (CO), Neil O'Brien MP, Munira Mirza, Phoebe Brown and Robert Arnott Neale Coleman (Commissioner, National Infrastructure Commission)
- Isabel Dedring (Global Transport Leader, Arup)
- Andy Haldane (incoming CEO, Royal Society of Arts)
- Laxman Narasimhan (CEO, Reckitt Benckiser)
- Professor Keith Ridgway (Executive Chair, Advanced Forming Research Centre, University of Strathclyde)
- Steve Rowe (CEO, Marks & Spencer)
- Pat Smith (CEO, Stockport Council)
- Tony Travers (Professor, London School of Economics)
- Ben Houchen, Tees Valley Mayor
- 1100-1150 Business Roundtable with Electric Vehicle Fleet Accelerator CEOs + Emily Beynon, Dan Rosenfield, Katie Ostheimer, Helen Twist, Anouka Dhadda, Alex Hickman and Phil Duffy (HMT)
- Bernard Looney, BP
- Keith Anderson, Scottish Power
- Liv Garfield, Chief Executive, Severn Trent
- Penny James, Direct Line Group
- Philip Jansen, BT
- Simon Thompson, Royal Mail
- 1204-1234 Third Session Legislation meeting (Teams) + Martin Reynolds, Dan Rosenfield, Simone Finn, Declan Lyons, Henry Newman, Meg Powell-Chandler, Stuart Glassborow, Elise Larkin, Helen Kelly, Chris James and Munira Mirza
- 1235 Lunch
- 1320-1354 Economy Dashboard (Teams) + Chancellor of the Exchequer, Simon Case, Dan Rosenfield, Stuart Glassborow, Eliza Ackland, Clare Lombardelli (HMT), James Benford (HMT), Johanna Cowan (CO), Munira Mirza and Tom Pybus (HMT)
- On Teams: Meg Powell-Chandler, Katie Smith, Huw Leslie, Patrick Curry, Henry Newman, Thomas McCarthy Evenson, Phoebe Brown, Jean-Andre Prager, Maeve Connolly (HMT) and Dan Gallagher

- 1355-1420 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Patrick Vallance, Chris Whitty/Thom Waite, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans/Anna Seale, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price and Susan Hopkins
- 1420-1430 France Treaty discussion + Martin Reynolds and Gemma Ungood-Thomas (Teams)
- 1430-1503 Video call with Hillingdon Council Community Team and its partners Trinity Single Homelessness Projects and Thames Reach (Teams)
- 1505 Catch up call with Councillor Ian Edwards (Hillingdon Council Leader) (Teams)
- 1530-1626 Workforce/Supply Chains update meeting + Simon Case, Jonathan Van Tam, Patrick Vallance, Simon Ridley, Kathy Hall, Oliver Munn, Dan Rosenfield, Henry Cook, Jack Doyle, Rosie Bate-Williams, Stuart Glassborow, Will Musker, Danielle Dove, Beth Sizeland and Jenny Harries
- 1632-1653 Private meeting to discuss NHS CEO (Teams) + Simon Case, Dan Rosenfield, Simone Finn, Stuart Glassborow, Martin Reynolds, Sam Jones and Will Musker
- 1654-1710 End of day catch up meeting (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case
- 1700 Louise Sullivan (ICTS) departs Chequers
- 1710-1715 Record video for British and Irish Lions
- 1720 Emily Beynon departs Chequers
- 1830-1900 Flying kites on Estate with Carrie and Wilfred

Saturday 24 July

Self-isolating at Chequers

- 0855-0921 Run with Wilfred and Dilyn
- 0925-1200 Working on Op-Ed

Sunday 25 July

Self-isolating at Chequers

Box work

0910-0950 Walk on Estate with Carrie, Wilfred and Dilyn

Monday 26 July

Self-isolating at Chequers

0730-0814 Run

- 0900-0932 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost/John Bew, Declan Lyons, Max Blain/Jaimie Davies, Meg Powell-Chandler/Henry Cook/Henry Newman and Emily Lawson
On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams-Walker, Nikki da Costa/Chris James, Ross Kempself, Steph Lis, Joel Winton, Trudy Harrison MP and Alex Burghart MP
- 0932-1006 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Patrick Vallance, Chris Whitty, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Simon Ridley, Will Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins and Kate Joseph (HMT)
- 1006-1015 Prep for Vaccine Deployment (Teams)
- 1015-1103 Vaccine Deployment meeting (Teams) SoS/DHSC, Minister for Vaccine Deployment, Simon Stevens, Madelaine McTernan, Dan Rosenfield, Simon Case, Henry Cook Simon Ridley/James Bowler, Jack Doyle, Will Musker, Samantha Jones and Richard Sykes
On Teams: Chancellor of the Exchequer, Michael Gove, Chris Whitty, Patrick Vallance, Chris Wormald, Munira Mirza, Simone Finn, Phil Duffy, Emily Lawson, Max Blain, Ed Oldfield, Simon Rildey/James Bowler, Jonathan Van Tam, Nikita Kanani, Keith Willett, Claire Pimm and Jonny Piper
- 1103-1153 Education Reform (Teams) + Simone Finn, Martin Reynolds, Dan Rosenfield, Hermione Thompson (CO), Patrick Curry, Meg Powell-Chandler, Rory Gribbell, Emily Davies, Mark Sweeney (CO), Simon Case and Jack Doyle
- 1200-1230 Lunch and COVID test

- 1230-1245 Introduction call with Emily Lawson (Teams) + Dan Rosenfield and Martin Reynolds
- 1300 Box time
- 1403-1430 Party Conference Week planning (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Declan Lyons, Shelley Williams-Walker, Meg Powell-Chandler, Jack Doyle and Ross Kempself
- 1455-1503 Prep ahead of XS meeting + Martin Reynolds, Dan Rosenfield, Simone Finn, Greg Gardner, Mark Kent and Simon Case
- 1503-1600 XS Committee meeting (Teams) + Martin Reynolds, Dan Rosenfield, Simone Finn, Greg Gardner, Mark Kent and Simon Case
- 1600-1615 Phone call with Dan Rosenfield and Martin Reynolds to discuss ODA
- 1630-1639 All Staff Meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Jack Doyle, Simon Case and Joel Winton
- 1700-1744 End of Day catch-up meeting
- 1810-1849 Ride bike around the 'D' with Carrie and Wilfred
- 1900 Drinks on the terrace with Carrie and Wilfred
- 2030 Swimming with Carrie and Wilfred
- 2210 Overnight at Chequers

Tuesday 27 July

- 0714-0739 Run
- 0822 Depart Chequers for visit to Surrey Police HQ
- 0948 Arrive Surrey Police HQ (Mount Browne, Sandy Lane, Guildford, Surrey GU3 1HG). Met by Chief Constable Gavin Stephens and the Home Secretary
- 0950 Meeting with Chief Constable Gavin Stephens, Lisa Townsend (Surrey PCC), Angela Richardson MP and the Home Secretary
- 1000 Walk to Chief Constable's lawn with Home Secretary, Chief Constable and PCC
- 1010 Watch police dogs carry out training led by Senior Instructor, Pete Greenfield
- 1020 Observe new recruits training session led by Foundation Training Manager, Jill Loveridge
- 1030 Digi clip
- 1035 Meet cadets: Fin Wells, Edward Cornew, Andrew Walsh, Ellie Baum-Cornell, Jake Hambly and Yasin Sharif
- 1045 Walk back to HQ office

1050 Prep
 1110 Huddle
 1130 Broadcast clip
 1138 Group photo
 1140 Depart for No10 + Home Secretary (with bikes)
 1239 Return to No10
 1242-1318 Travel Meeting (Teams) + Simon Case, Simon Ridley, Henry Cook, Jack Doyle, Will Musker, Dan Rosenfield, Jenny Harries and Jonathan Van Tam
 1319-1351 Phone call with Theresa May MP + Dan Rosenfield and John Bew
 1351-1359 Prep ahead of Private Meeting + Simone Finn, Martin Reynolds, Dan Rosenfield, Simon Case, Will Musker, Sam Jones
 1359-1416 Private Meeting + Martin Reynolds, Dan Rosenfield, Lord Prior and Sam Jones
 1418-1431 With Dan Rosenfield and Martin Reynolds
 1431-1448 In Flat
 1448-1455 Prep ahead of Private Meeting + Stuart Glassborow, Dan Rosenfield, Jessica Glover, Jack Doyle and Meg Powell-Chandler
 1455-1532 Private Meeting + Chancellor of the Exchequer, Dan Rosenfield, Stuart Glassborow, Jack Doyle, Meg Powell-Chandler, Jessica Glover, Ollie Illott, Simone Finn, Martin Reynolds and Will Musker
 1532-1541 With Chancellor of the Exchequer
 1541 With Amanda Pritchard, NHS England
 1545-1600 Prep ahead of Virtual Meeting with Disability Stakeholders + Eliza Ackland
 1600-1630 Virtual National Disability Strategy Roundtable + SoS/DWP, Minister for Disabled People and Eliza Ackland
 Donna Francis, Centre for Independent Living Kent Disabled People's Organisation (DPO)
 Carl Suckling, East of England Regional Stakeholder Network (RSN)
 Tom Clements, KPMG
 Hardeep Raj, Kaleidoscope Group
 Luke Tye, Surrey Coalition for Disabled People
 Shani Dhanda, Greater London Regional Stakeholder Network
 Philip Dyer, Our Voice Somerset and South West Regional Stakeholder Network
 1630-1700 Video Message recording session: National Flagship Industry Engagement Day; 50th Anniversary of the Five Power Defence

- Arrangements; National Disability Strategy; video message for Andy Street
- 1706-1722 Prep ahead of LBC Interview + Gemma Ungood-Thomas, Ed Oldfield and Camilla Marshall
- 1724-1750 Interview with LBC
- 1750-1821 COVID Heroes Stamps Competition + Olivia Shillabeer, Meg Powell-Chandler, Jack Doyle and Timothy Hammond (MOD)
- 1821-1904 Reception for the police forces and the NCA + Gemma Ungood-Thomas and Jo Power
- 1904-1905 In Private Office with Martin Reynolds, Simone Finn, Henry Newman, Gemma Ungood-Thomas and Elise Larkin
- 1908 To Flat
- 2058 Depart No10 for Chequers
- 2200 Arrive at Chequers

Wednesday 28 July*Chequers*

- 0805-0839 Run on Chequers Estate
- 0902-0917 Office meeting (Teams) + Chancellor, Chief Whip, Cabinet Secretary, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost, John Bew, Declan Lyons, Max Blain, Meg Powell-Chandler, Henry Cook, Henry Newman, Emily Lawson, Rosie Bate-Williams, Allegra Stratton, Shelley Williams Walker, Nikki da Costa, Ross Kempself, Steph Lis, Joel Winton, Trudy Harrison MP and Alex Burghart MP
- 0918-0936 Dashboard (Teams) + Chancellor of the Exchequer, Michael Gove, SoS/DHSC, Simon Case, Patrick Vallance, Chris Whitty, Simon Stevens, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Rosie Bate-Williams, Samantha Jones, Simon Ridley, William Warr, Edward Wynne-Evans, James Phillips, James Bowler, Rob Harrison, Kathy Hall, Emma Payne, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins, Kate Joseph (HMT) and Thom Waite
- 0936 Breakfast
- 1000-1007 Phone call with Mohammed bin Zayed Al Nahyan, Crown Prince, Emirate of Abu Dhabi + David Quarrey, Jack Doyle, Stephen Lovegrove (NSA), Henry Newman, Georgie Barker, Caroline Anning, Kiki Panayi, Tara Soomro, John Bew, Dan Rosenfield,

Simone Finn and Christopher Shepherd, Sian Eastment and Simone Finn

Covid Test

- 1037-1111 Box time
- 1138 Depart Chequers by helicopter + Gemma Ungood-Thomas
- 1206 Arrive Whittington Barracks
- 1215 Depart Whittington Barracks by car
- 1222 Arrive National Memorial Arboretum, Staffordshire
Event to mark the dedication of the new UK Police Memorial
Met by Sir Hugh Orde, Chair of Police Arboretum Memorial Trust,
Lt Gen James Bashall, Philippa Rawlinson, MD of NMA and
Stephen Mann, Founding Trustee of the Police Arboretum Trust
- 1227 Take seat for Memorial Service
- 1252 HRH The Prince of Wales arrives
- 1255 Memorial service begins
Wreath laying
- 1328 Service ends. Walk to Royal Navy review
- 1344 Meet dignitaries and families of fallen police officers:
Sue Southern QPM – Former Assistant Chief Constable, West
Midlands Police
Constable Peter Olphert - PSNI
Acting Sergeant Phil Hanham QPM - Thames Valley Police
Corrine Brazier – Heritage Manager, West Midlands Police
Phil Tucker and Tony Latham - Volunteers from the West
Midlands Police Museum.
Saffa Hussain – Head Cadet, Burton on Trent Unit
Giles York QPM – Former Chief Constable, Sussex Police
PC Lowri Davies (Gwent Police) and family - Jayne and Richard
Griffiths and Glenys Williams.
Heather Dallow and Edna Groom
Linda Penn and Matthew Brown
Tim Buckley – CEO, Care of Police Survivors
Rob Atkin MBE – Chief Superintendent, Metropolitan Police
Julia Chapman – Deputy Chief Constable, Sussex Police
Veronica Tooley + PC Stephen Ashby, Beth Ashby, and Linda
Wilmoore.
John and Stella Giblin – Police Roll of Honour Trust
Keith Bristow QPM and Noel McMenamin, representing CCL
Solutions Group, a cybersecurity firm and major donor to the
police memorial campaign.
Daren Egan – Chair, Sussex Police Federation

- Serena Kennedy – Chief Constable, Merseyside Police
 Jayne Clemson and Joy Dixon
 Janet and Greg Briggs
 Jamie and Ruby Street
 Alan Brown and John McBrayne
 Ray and Eileen Fitzsimons, Northern Ireland Retired Police
 Officers Association.
 Lauren Poultney – Chief Constable, South Yorkshire Police
 Maureen Grainger and Katherine Gibson
 Leisl and Matthew Brown
 Sir Jonathan Michael Murphy QPM, Ian Whitfield and Shirley
 Lewis, Liverpool John Moores University
 Eamon Keating – Chair, Defence Police Federation
 John Campbell QPM – Chief Constable, Thames Valley Police
 Samantha Dixon and Michelle Allen
 Craig O’Leary – Chair, Thames Valley Police Federation
 Alan Baldwin – Practice to Progress
 Lord Nick Herbert of South Downs, College of Policing
- 1422 Sign visitors book
 1425 Bid farewell to HRH Prince of Wales
 1415 Depart by car for Whittington Barracks
 1430 Depart Whittington Barracks by helicopter + Gemma Ungood-
 Thomas
- 1515 Arrive at Chequers
 1520-1550 Prep ahead of visit of President Uhuru Kenyatta of Kenya + Tara
 Soomro, David Quarrey DNSA, Shelley Walker-Williams
 1550 Greet President Kenyatta of Kenya at entrance to Chequers
 1553 Tete a tete with President Kenyatta in Hawtrey Room
 1604-1615 Walk with President Kenyatta to tree planting area in the Chequers
 Garden and plant Fern Leaf Beech tree
 1615-1700 Bilateral meeting with President Kenyatta in Great Hall
 1704 President Kenyatta departs Chequers
 1704 GPE speech briefing with Tara Soomro
 1715-1730 Chat with David Quarrey, DNSA
 1730-1750 End of day catch-up meeting (Teams)
 Overnight at Chequers

Thursday 29 July*Global Education Summit*

- 0640-0715 Run on Estate
 0747 Depart Chequers for No10

0850 Return to No10

0855-0857 Covid Test

0901-0915 Office Meeting + Chancellor of the Exchequer, Chief Whip, Cabinet Secretary, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Jack Doyle, David Frost, John Bew, Declan Lyons, Max Blain, Meg Powell-Chandler, Henry Cook, Henry Newman, Emily Lawson

On Teams: Rosie Bate-Williams, Allegra Stratton, Shelley Williams Walker, Nikki da Costa/Chris James, Ross Kempsey, Steph Lis, Joel Winton, Trudy Harrison and Alex Burghart

0923-0933 Prep ahead of Breakfast and Build Back Better Business Council Meeting + Dan Rosenfield, Helen Twist, Oliver Christian, Simone Finn, Stuart Glassborow and Emily Beynon

0933-1051 Meeting and reception with Build Back Better Business Council (Teams) + SoS/BEIS, SoS/DIT, Economic Secretary to the Treasury and Emily Beynon

Liv Garfield CBE (CEO, Severn Trent)

Poppy Gustafsson OBE (CEO, Darktrace)

Ronan Harris (Vice President and Managing Director, UK & Ireland Google)

Cressida Hogg CBE (Chairman of the Board, Landsec)

Charlotte Hogg (CEO, Visa Group)

Bernard Looney (CEO BP)

Dame Carolyn McCall DBE (Chief Executive, ITV)

Stephen Welton (Executive Chairman, BGF)

Sharon White (Chairman, John Lewis Partnership)

On Teams:

Carl Ennis (CEO, Siemens)

Sean Doyle (CEO, BA)

Georgia Dawson (Senior Partner, Freshfields)

Isabel Dedring (Global Transport Leader, Arup)

Dame Vivian Hunt (Senior Partner, McKinsey)

Penny James (CEO, Direct Line Group)

Ron Kalifa OBE (Independent Chairman, Network International)

Robert MacLeod (CEO, Johnson Matthey)

Martin Murphy (CEO, Syncona)

Ken Murphy (CEO, Tesco)

Mark E Tucker (Group Chairman, HSBC)

Leo Quinn (Group Chief Executive, Balfour Beatty)

Ian Wood GBE (Chairman, Wood Foundation)

- 1054-1057 Prep for Lord Stevens (CEO, NHSE) + Dan Rosenfield, Will Musker and Sam Jones
- 1057-1123 Bilateral with Lord Stevens (CEO, NHSE) + Dan Rosenfield, Will Musker and Sam Jones
- 1123-1137 Prep ahead of Meeting with PCCs + Home Secretary, Kit Malthouse MP, Gemma Ungoed-Thomas, Henry Newman, Shelley Williams-Walker
- 1137-1229 Meeting with Police and Crime Commissioners + Home Secretary and Kit Malthouse MP, Gemma Ungoed-Thomas, Henry Newman, Shelley Williams-Walker
Followed by Reception with Conservative PCCs
- 1230-1237 With Dan Rosenfield
- 1237-1245 Reception for Conservative PCCs in Garden
- 1254-1309 Meeting with Home Secretary + Dan Rosenfield, Simone Finn, Gemma Ungoed-Thomas and Henry Newman
- 1309-1315 Reading papers
- 1315-1330 Prep ahead of the Global Education Summit + Tara Soomro, Caroline Anning, Shelley Williams-Walker, David Quarrey, Dan Rosenfield, Martin Reynolds, Stuart Glassborow and Simone Finn
- 1335 Depart No10 for the Global Education Summit
- 1345 Arrive Evolution London, Queenstown Road, London SW8 4NW, met by Julia Gillard, Chair of GPE
- 1350 Greet Julia Gillard
- 1400 Brushby 1: President Chakwera of Malawi + David Quarry, DNSA and Tara Soomro
- 1420 Greet President Kenyatta on arrival
- 1430 Brushby 2: President Gnassingbé of Togo + David Quarry, DNSA and Tara Soomro
- 1445 Brushby 3: President Bazoum of Niger + David Quarry, DNSA and Tara Soomro
- 1500 Brushby 4: President Bio of Sierra Leone + David Quarry, DNSA, Tara Soomro and James Duddridge
- 1515 Prep
- 1520 Bilateral 1: President Buhari of Nigeria + David Quarry, DNSA, Tara Soomro, Caroline Anning and Harriet Matthews
- 1540 Prep
- 1545 Bilateral 2: President Akufo-Addo of Ghana + HMA, David Quarry DNSA, Tara Soomro and Caroline Anning
- 1600 Prep
- 1605 Bilateral 3: Prime Minister Roble of Somalia + HMA, David Quarry DNSA, Tara Soomro and Caroline Anning

1620 Media prep
 1625 Broadcast clip
 1630 Speech prep
 1645 Move to green room
 1645 Closing Event – walk on stage with President Kenyatta and Julia Gillard
 Take seat, remove mask and watch words by Julia Gillard and President Kenyatta
 Intro by President Kenyatta, move to lectern
 PM speech
 1655 End of event
 1700 Bid farewell to President Kenyatta of Kenya and Julia Gillard
 1715 Depart for No10
 1731 Return to No10
 1735-1832 COVID discussion meeting (Teams) + Chris Whitty (CMO), Patrick Vallance (CSA), Michael Gove, Simon Case, Dan Rosenfield, Henry Cook, Jack Doyle, Simon Ridley, Emma Payne, Steffan Jones, Will Musker, Stuart Glassborow, Sam Jones and Ollie Munn
 1834 Depart No10 for Chequers
 1932 Arrive at Chequers
 Overnight

Friday 30 July

Chequers

2000-2017 Walk with Carrie

Saturday 31 July

Chequers

0825-0900 Run with Wilfred and Dilyn

1455-1512 Walk with Carrie